LETTER TO STAKEHOLDERS

Since the political party change of the nation's administration last December, the Japanese economy witnessed some improvements on the foreign exchange and the stock market. On the other hand, however, looming hikes in energy and raw materials cost threatens to oppress the domestic industries at large. Overall, the domestic economic outlook remains hard to tell.

On the global economic horizon, the financial crises in Europe and the critical situations in the Middle East, coupled with their adverse effects upon the Chinese and other emerging economies, jointly rendered the world economy losing impetus.

Regarding the domestic textile industry as one of our major markets, they stepped up shift to offshore production, thus cutting down on the local production. The European debt problems have triggered a sluggish economic climate over China and the neighboring regions, hence poor hope for our sales growth for a while.

As for the non-textile local market, the automobile manufacture has registered steady recovery after the mega-quake in March, 2011. Housing repair/maintenance parts and materials enjoy brisk demands. Overseas, our auto-related merchandise for China showed no growth, due to dull economic atmosphere there.

Under the aforementioned circumstances, we endeavored to keep up our sales and profit by developing high-quality and low-priced goods and also by quick response to the market. Challenged by the shift to offshore production and the soaring yen appreciation, we exerted real agonizing sales endeavor over our volume and profit performance through December 2012, when abrupt yen depreciation greatly helped improve our export activities and profitability. We managed to earn sales in yen amount as much as last year, but fell short in terms of quantity sold.

As a result, our consolidated sales stood at \$27,284 million(\$290,255 thousand)(100.9% of last year), operating income at \$2,390 million(\$25,426 thousand)(181.1%), and net income at \$1,601 million(\$17,032 thousand)(255.8%), respectively.

Geographically, Japan represented consolidated sales of \$26,619 million (\$283,181 thousand) (100.7%), operating income of \$2,271 million (\$24,160 thousand) (175.0%).

For the anionic surfactant segment, we managed to secure a stable local business. Overseas, we launched aggressive campaigns to the manufacturers in China, which fortunately made up for the sluggish performance for the first half of the reported year. Our sales for the segment was \(\frac{\pma}{2}\),886 million (\(\frac{\pma}{3}\)0,702 thousand) (100.0%).

The nonionic surfactant segment locally suffered decline due to poor market demand and price competitions on the part of the textile products market. For the overseas market, we saw some sales growth in quantity in the textile field. All in all, our consolidated sales for the segment stood at ¥15,610 million (\$166,064 thousand) (100.8%).

Regarding the cationic and amphoteric surfactant, we had successful price negotiations with the chemical industry, while the textile-related merchandise business generally remained stagnant. Our sales here was ¥988 million (\$10,511 thousand) (102.9%).

Our high polymer and inorganic chemicals segment had certain setbacks on textile-related merchandise, but performed favorably with cosmetics, housing and automobile industries. The segment sales for the year was \mathbb{Y}7,134 million (\$75,894 thousand) (100.2%)

Indonesia represents another business segment with consolidated sales of ¥665 million (\$7,074 thousand) (112.4%), and operating income of ¥62 million (\$660 thousand) (133.6%).

The nonionic surfactant business saw some partial decline in quantity but secured increase in value of sales, which stood at ¥311million(\$3,309 thousand)(115.1%).

For the high polymer and inorganic chemicals, our on-site endeavor acquired certain new customers accounts and also introduced new products to the market, thus selling as much as \(\frac{\pm}{3}\)45 million(\(\frac{\pm}{3}\),670 thousand)(110.1%).

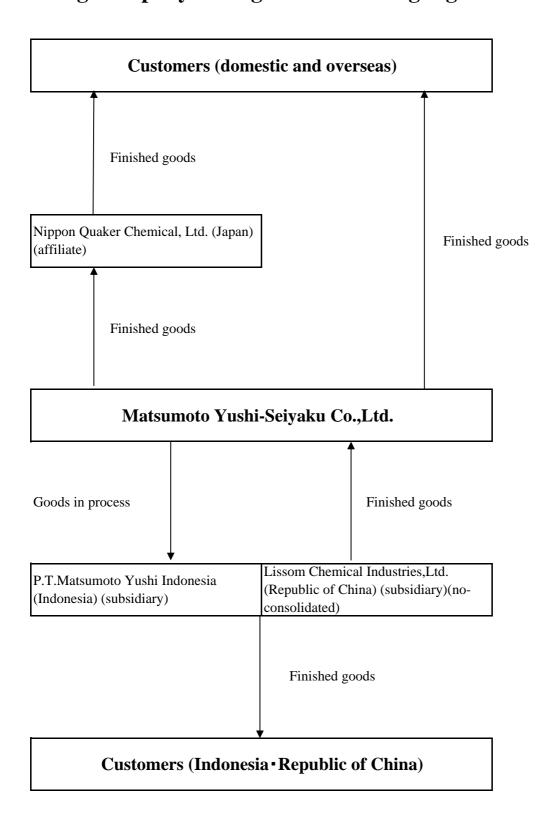
The Japanese economy currently shows some tentative signs of recovery, which seems to reflect temporary public expectation of the new government administration. In fact, our economy is exposed to certain negative elements like cost hikes on energy due to suspension of nuclear power generation and also on imported raw materials because of the yen currency depreciation. All in all, our business climate remains vulnerable.

Again, we commit ourselves to our solid principles to enhance competitive products development, expansion of sales activities network, and rationalization of our own systems and organization. We further commit ourselves to our continued endeavor to stay proactive on R&D operations and management.

As always, we very much appreciate your continued support.

Sincerely, NAOKI KIMURA President and CEO

Holding Company Configuration and Highlights of Business



CORPORATE GOVERNANCE

Matsumoto Yushi-Seiyaku Co.,Ltd. has been making every effort to realize stable and continuous improvement of enterprise value. Directors who decide rules of finance and business well understand our management concept, various sources of enterprise value and mutually supportive relationship between Matsumoto Yushi-Seiyaku Co.,Ltd. and stakeholders, and are committed to jointly improving our enterprise value. Thus, we are firmly dedicated to long-term shareholders' interest.

The board of directors meets once a month regularly and also on ad-hoc basis to stand ready for timely corporate decision making. Directors, statutory auditors and the chiefs of department have a joint meeting once in a week. They insure legal compliance and the legitimate execution of business.

The board of statutory auditors deliberates and decides on substantive issues relative to auditing. They also attend the director meetings and other major discussions to watch appropriateness of managerial business execution.

Internal auditing is a corporate function. An ad-hoc staff team is organized to assist the internal auditing when necessary. The board of statutory auditors and the independent auditor may have meetings as need be to exchange views and opinions.

MATSUMOTO YUSHI-SEIYAKU CO., LTD. AND A SUBSIDIARY

Selected Financial Data

Years ended March 31

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Results for the year (millions of Yen):	27.204	27.020	26.557	22.552	24.250
Net Sales	27,284	27,038	26,557	23,552	24,359
Cost of sales	21,062	21,902	21,510	18,692	19,888
Gross profit	6,222	5,136	5,046	4,859	4,470
Selling, general and					
administrative expenses	3,831	3,816	3,876	3,871	4,099
Operating income	2,391	1,321	1,170	988	371
Other income(expenses)	141	(178)	(52)	103	39
Income before income taxes and minority interests	2,531	1,142	1,118	1,091	410
Income taxes					
current	1,019	417	343	640	43
deferred	(137)	92	47	(287)	173
Minority interests in subsidiary	48	7	14	31	52
Net income	1,602	626	714	707	142
Acquisition of property,					
plant and equipment	393	303	406	370	2,958
Depreciation and amortization	705	790	830	846	845
Per share of common stock(Yen):					
Net income	161.39	61.52	70.17	69.46	13.29
Cash dividends	60.00	50.00	50.00	50.00	50.00
Year-end financial position(millions of Yen):					
Total current assets	33,257	32,713	30,660	28,946	26,813
Total property, plant and equipment	4,519	4,761	5,250	5,681	6,146
Total investments and other assets	9,185	8,665	10,591	11,028	10,676
Total current liabilities	8,141	7,647	8,357	7,393	5,886
Total long-term liabilities	587	438	418	350	315
Minority interests	227	173	186	200	155
Foreign currency translation adjustments	216	217	205	188	209
Total net assets	38,233	38,055	37,726	37,913	37,435
Other year-end data:					
Number of shares issued(thousands)	11,282	11,282	11,282	11,282	11,282
Number of shareholders	612	617	628	645	675

MATSUMOTO YUSHI-SEIYAKU CO.,LTD. AND A SUBSIDIARY CONSOLIDATED BALANCE SHEETS MARCH 31, 2013 and 2012

,	N	Million	s of ye	en		Thousands of U.S.dollar (Note 1)						
<u>ASSETS</u>	2013	3	-	2012		2013		2012				
Current assets:												
Cash and cash equivalents(Note 3)	¥ 18.	,098	¥	16,239	\$	192,537	\$	172,756				
Short-term investments (Note 3,4)	3.	,520		4,720		37,447		50,213				
Notes and accounts receivable(Note	3):			,		,		ŕ				
Trade	,	,146		6,068		65,378		64,557				
Associates		717		1,785		18,265		18,994				
Other		3		8		28		87				
Allowance for doubtful accounts		(3)		(4)		(29)		(44)				
	7.	,862	_	7,858	-	83,643	-	83,594				
Inventories (Note 5)		,364		3,318		35,786		35,302				
Deferred income taxes (Note 10)		345		513		3,666		5,456				
Other current assets		67		65		717		693				
Total current assets	33.	257		32,713		353,797		348,014				
Property, plant and equipment: Land Building and structures Machinery and equipment Construction in progress Accumulated depreciation	18, (14,	530 ,428 ,603 68 ,630 111) ,519		530 6,320 11,347 79 18,276 (13,514) 4,761		5,643 68,386 123,434 728 198,191 (150,114) 48,077		5,636 67,233 120,711 842 194,423 (143,770) 50,653				
Investments and other assets: Investments in affiliates (Note 13) Investments in securities (Note 3,4) Long-term loans(Note 3) Deferred income taxes(Note 10) Other (Note 9) Allowance for doubtful accounts	9,	581 ,012 1 4 591 (5)	V	501 7,178 168 236 581 - 8,665		6,178 85,234 13 48 6,289 (52) 97,709		5,331 76,364 1,791 2,514 6,186 — 92,186				
	¥ 46,	,961	¥	46,140	\$	499,583	\$	490,853				

<u>LIABILITIES AND</u>	Millions	of ye	en	Т	housands o (No	f U.S te 1)	. dollars
SHAREHOLDERS' EQUITY	2013		2012		2013		2012
Current liabilities:							
Short-term bank loans (Note 3,6) ¥	700	¥	700	\$	7,447	\$	7,447
Accounts payable(Note 3):							
Trade	4,750		4,888		50,536		51,998
Associates	569		658		6,052		7,002
Other	1,001		834		10,652		8,875
Accrued income taxes	817		267		8,696		2,842
Accrued bonuses to employees	274		268		2,913		2,852
Other current liabilities	29		32		310		340
Total current liabilities	8,141		7,647		86,606		81,355
Long-term liabilities							
Allowance for retirement benefits(Note 7)	292		252		3,109		2,679
Asset retirement obligations	97		95		1,030		1,006
Deferred income taxes (Note 10)	103		_		1,096		_
Other liabilities	95		92		1,011		976
Total long-term liabilities	587		438		6,245		4,661
Total liabilities	8,728		8,086		92,851		86,016
Contingencies (Note 8)							
Net assets:							
Shareholders' equity							
Common stock							
Authorized 40,000,000 shares							
Issued 2013- 11,281,629 shares	6,090		6,090		64,788		64,788
Capital surplus	6,518		6,518		69,337		69,337
Retained earnings	28,778		27,685		306,147		294,519
Less, treasury stock, at cost:	(3,599)		(1,746)		(38,284)		(18,578)
Total Shareholders' equity	37,787	_	38,546		401,988	_	410,066
Valuation and translation adjustments							
Unrealized gain (loss) on available-for-sa	le						
securities	434		(448)		4,619		(4,762)
Foreign currency translation adjustments	(216)		(217)		(2,293)		(2,309)
Total Valuation and translation adjustments	219	_	(665)	-	2,327	_	(7,072)
Minority interests	227		173		2,418		1,843
Total net assets	38,233		38,055		406,732		404,837
¥	46,961	¥	46,140	\$	499,583	\$	490,853

MATSUMOTO YUSHI-SEIYAKU CO.,LTD AND A SUBSIDIARY CONSOLIDATED STATEMENTS OF INCOME YEARS ENDED MARCH 31, 2013 and 2012

					Thousands o	f U.S.	dollars	
		Million	s of ye	en	 (No	te 1)		
		2013		2012	 2013		2012	
Net sales(Note 11,12)	¥	27,284	¥	27,038	\$ 290,259	\$	287,641	
Cost of sales(Note 11)		21,062		21,902	224,063		233,001	
Gross profit		6,222		5,136	 66,196		54,640	
Selling, general and								
administrative expenses (Note 11)		3,831		3,816	40,760		40,591	
Operating income		2,391		1,321	 25,436		14,049	
Other income (expenses):								
Interest and dividend income		119		162	1,268		1,719	
Interest expenses		(6)		(8)	(59)		(87)	
Investment profit (Loss) on equity method		85		57	907		611	
Foreign exchange profit (Loss)		311		111	3,311		1,181	
Gain (Loss) on disposal of property and equipment		(9)		(3)	(94)			
Gain (Loss) on sale of securities		(9)		` ′	(94)		(29)	
· /		12		(36)	121		(380)	
Gain (Loss) on sale of affiliates stocks		12		(207)	131		(2.156)	
Loss from revaluation of securities		(211)		(297)	(2,245)		(3,156)	
Loss on revaluation of membership rights of golf-clu	D	(1)		(11)	(9)		(112)	
Advanced depreciation deduction of property and		(0)		(134)	(0)		(1,421)	
Profit (Loss) on redemption of securities		22		17	224		184	
Governmental subsidy				(29)	234		(400)	
Other, net		(183)		(38)	 (1,950)		(408)	
Income before income taxes and minority interests		2,531		1,142	26,931		12,152	
Income taxes (Note 10):								
Current		1,019		417	10,844		4,435	
Deferred		(137)		92	(1,461)		981	
		882		509	 9,383		5,416	
Income before minority interests		1,649		633	17,548		6,735	
Minority interests in subsidiary		(48)		(7)	(506)		(74)	
Net income	¥	1,602	¥	626	\$ 17,042	\$	6,661	
Net income	¥	1,602	¥	626	\$			
		37		V	U.S. dollars			
		Yen		Yen		te 1)		
		2013		2012	2013		2012	
Net income per share:								
Basic	¥	161.39	¥	61.52	\$ 1.717	\$	0.654	
Cash dividends per share		60.00		50.00	0.638		0.532	

MATSUMOTO YUSHI-SEIYAKU CO.,LTD AND A SUBSIDIARY CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME YEARS ENDED MARCH 31, 2013 and 2012

						Thousands o	f U.S. d	lollars		
		Million	s of yen		(Note 1)					
		2013		2012		2013		2012		
Income before minority interests	¥	1,649	¥	633	\$	17,548	\$	6,736		
Other comprehensive income										
Unrealized gains (losses) on available-for-sale	•									
securities		883		238		9,389		2,531		
Foreign currency translation adjustments		13		(20)		136		(215)		
Share of other comprehensive income of association	ciates									
accounted for using equity method		(5)		(2)		(57)		(23)		
Total other comprehensive income (loss)		890		215		9,467		2,292		
(Note)										
Comprehensive income	¥	2,539	¥	849	\$	27,015	\$	9,028		
Comprehensive income attributable to:										
Owners of the parent company		2,485		852		26,440		9,064		
Minority interests		54		(3)		575		(36)		

MATSUMOTO YUSHI-SEIYAKU CO.,LTD AND A SUBSIDIARY CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS YEARS ENDED MARCH 31, 2013 and 2012

						Million	s of yen				
			Si	nareholders' equ	ity		Accumulate	d other compre			
	Number of shares issued (thousands)	Common stock	Capital surplus	Retained earnings	Treasury stock	Total Shareholders' equity	Unrealized gain (loss) on other securities	Foreign currency translation adjustments	Total Accumulator other comprehensive income	Minority interests	Total net assets
Balance at March 31, 2011	11,282	6,090	6,518	27,568	(1,745)	38,431	(686)	(205)	(891)	186	37,726
Cash dividends				(509)		(509)					(509)
Net income for the year				626		626					626
Purchase of treasury stock Net change of items other than					(2)	(2)					(2)
shareholders' equity							238	(12)	226	(12)	213
Balance at March 31, 2012	11,282	6,090	6,518	27,685	(1,746)	38,546	(448)	(217)	(665)	173	38,055
Cash dividends				(509)		(509)					(509)
Net income for the year				1,602		1,602					1,602
Purchase of treasury stock					(1,852)	(1,852)					(1,852)
Net change of items other than shareholders' equity							882	2	883	54	937
Balance at March 31, 2013	11,282	¥ 6,090	¥ 6,518	¥ 28,778	¥ (3,599)	¥ 37,787	¥ 434	¥ (216)	¥ 219	¥ 227	¥ 38,233

					Tl	nous	sands of U.	S. d	ollars (No	te 1)				
			Shareholders' equity Accumulated other comprehensive income												
	Number of shares issued (thousands)	Common stock	Capital surplus	Retained earnings	Treasury stock	Sh	Total areholders' equity	٤	Inrealized gain (loss) on other securities	tra	Foreign urrency anslation justments	com	Total cumulator other prehensive income	Minority nterests	Total net assets
Balance at March 31, 2011	11,282	\$ 64,788	\$ 69,337	\$ 293,272	\$ (18,559)	\$	408,838	\$	(7,293)	\$	(2,180)	\$	(9,473)	\$ 1,975	\$ 401,339
Cash dividends				(5,414)			(5,414)								(5,414)
Net income for the year				6,661			6,661								6,661
Purchase of treasury stock					(19)		(19)								(19)
Net change of items other than shareholders' equity									2,531		(129)		2,402	(132)	2,270
Balance at March 31, 2012	11,282	\$ 64,788	\$ 69,337	\$ 294,519	\$ (18,578)	\$	410,066	\$	(4,762)	\$	(2,309)	\$	(7,072)	\$ 1,843	\$ 404,837
Cash dividends				(5,414)			(5,414)								(5,414)
Net income for the year				17,042			17,042								17,042
Purchase of treasury stock					(19,706)		(19,706)								(19,706)
Net change of items other than shareholders' equity									9,382		16		9,398	575	9,973
Balance at March 31, 2013	11,282	\$ 64,788	\$ 69,337	\$ 306,147	\$ (38,284)	\$	401,988	\$	4,619	\$	(2,293)	\$	2,327	\$ 2,418	\$ 406,733

MATSUMOTO YUSHI-SEIYAKU CO.,LTD AND A SUBSIDIARY CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED MARCH 31, 2013 and 2012

	Million	s of yen	nousands of (Not	te 1)
-	2013	2012	2013	2012
Cash flows from operating activities:				
	¥ 2,531	¥ 1,142	\$ 26,931	\$ 12,152
Adjustments for:	1 2,331	1,142	\$ 20,931	\$ 12,132
•	705	790	7.502	9.407
Depreciation and amortization	705 7		7,503	8,407
Loss (gain) on sales and disposal of property, Loss (gain) on evaluation of securities	•	3	69	29
	211	297	2,245	3,156
Loss (gain) on sale of securities Loss (gain) on sale of affiliates stocks	(12)	36 —	(131)	380
Allowance for doubtful accounts	(2)	3	(17)	32
Investment (profit) loss on equity method	(102)	(57)	(1,081)	(611)
Accrued severance indemnities	40	13	424	141
Accrued bonuses to employees	6	(3)	61	(31)
Interest and dividend income	(119)	(162)	(1,268)	(1,719)
Interest expenses	6	8	59	87
Foreign exchange (profit) loss	(224)	12	(2,386)	122
Decrease (Increase) in notes and accounts receivable	(5)	(251)	(52)	(2,665)
Decrease (Increase) in inventories	(38)	(25)	(402)	(263)
Increase (Decrease) in accounts payable	(231)	(905)	(2,454)	(9,631)
Increase (Decrease) in accrued consumption tax	4	54	41	580
Other, net	371	360	3,949	3,831
Sub total	3,148	1,316	33,492	13,997
Interest and dividend income received	134	166	1,429	1,770
Interest expenses paid	(6)	(8)	(64)	(82)
Income taxes paid	(472)	(199)	(5,018)	(2,120)
Income taxes refund	(172)	15	(5,010)	156
Net cash provided by operating activities	2,805	1,290	29,839	13,721
• • • •	2,003	1,270	27,037	13,721
Cash flows from investing activities:				
Repayment of maturity of time deposits	(9,040)	(3,810)	(96,170)	(40,532)
Proceeds from maturity of time deposits	10,240	_	108,936	_
Receipt from sale of short-term investments	282	_	3,003	_
Receipt from sale of affiliates stocks	14	_	148	_
Payments for purchase of property, plant and equipment	(393)	(303)	(4,179)	(3,225)
Receipt from sale of investments in securities	5	291	53	3,097
Payments for purchase of investments in securities	(73)	(17)	(776)	(186)
Decrease (Increase) of loans receivable	187	15	1,989	164
Other, net	22	621	229	6,604
Net cash provided by (used in) investing activities	1,244	(3,203)	13,234	(34,078)
Cash flows from financing activities:				
Increase (Decrease) in short-term bank loans, net	_	(100)	_	(1,064)
Cash dividends paid	(509)	(509)	(5,417)	(5,414)
Cash dividends paid to minority shareholders	_	(9)	_	(96)
Purchase of treasury stock	(1,852)	(2)	(19,706)	(19)
Net cash used in financing activities	(2,362)	(620)	(25,123)	(6,593)
Effect of exchange rate changes on cash and cash equivalents	771	(28)	8,205	(294)
Net increase (decrease) in cash and cash equivalents	771	(28)	0,203	
The mercuse (decrease) in easil and easil equivalents	2,459	(2,561)	26,155	(27,244)
Cash and cash equivalents at beginning of year				

Thousands of U.S. dollars

MATSUMOTO YUSHI-SEIYAKU CO.,LTD. AND A SUBSIDIARY

Notes to Financial Statements Years Ended March 31, 2013 and 2012

1. Basis of Presenting Consolidated Financial Statements

Matsumoto Yushi-Seiyaku Co.,Ltd.(the "Company") maintains its accounts and records in accordance with the provisions set forth in the Company Code of Japan (the "Code") and the Financial Instruments and Exchange Act and in conformity with accounting principles and practices generally accepted in Japan, which are different from the accounting and disclosure requirements of International Accounting Standards.

The Company's overseas subsidiary maintains its accounts and records in conformity with generally accepted accounting principles and practices prevailing in its country of domicile.

The accompanying consolidated financial statements are prepared based on the consolidated financial statements of the Company and its subsidiary (the "Group") which were filed with the Director of Kanto Local Finance Bureau as required by the Financial Instruments and Exchange Act.

In preparing the accompanying consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside Japan.

The translation of the Japanese yen amounts into U.S. dollars is included solely for the convenience of the reader, using the approximate exchange rate at March 31, 2013, which was \geq 94 to U.S.\\$1.00. These translations for convenience should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be, converted into U.S. dollars at this or any other rate of exchange.

2. Summary of Significant Accounting Policies

(a) Consolidation Principles

Lissom Chemical Industries, Ltd. which was a unconsolidated subsidiary becomes an affiliate from this fiscal year, because the Company transferred a certain portion of the equity of Lissom Chemical Industries, Ltd..

The consolidated financial statements include the accounts of the Company's subsidiary. All significant inter-company transactions and accounts are eliminated.

Investments in affiliates are accounted for by the equity method whereby the group includes in net income its share of income or losses of these companies, and records its investments at cost adjusted for its share of income, losses or dividends received.

Generally, companies that are owned more than 50% fall under the category of subsidiaries and companies that are owned 20% or more but not more than 50% fall under the category of affiliates, respectively.

However, companies that are owned 40% to 50% may also fall under the category of subsidiaries and companies that are owned 15% or more but not more than 20% may also fall under the category of affiliates, respectively, if the Company substantially controls the investees' management or has significant influence and relationship with the investees.

(b)Translation of Foreign Currencies

Foreign currency receivables and payables are translated into Japanese yen at the exchange rates in effect on the balance sheet date, and translation gains or losses are charged to income in the year incurred.

Assets, liabilities, revenue and expenses of overseas subsidiary are translated into Japanese yen at the exchange rates in effect on balance sheet date and shareholders' equity is translated into Japanese yen at historical rates. Differences arising from translation are presented as "Minority interests" and

"Foreign currency translation adjustments" in the accompanying consolidated balance sheets.

(c)Consolidated Statement of Cash Flows

For the purposes of cash flow statements, cash and cash equivalents comprise cash on hand, deposits held at call with banks, net of overdrafts and all highly liquid investments with maturities of three months or less.

(d)Short-term Investments and Investments in Securities

In accordance with the Financial Instruments and Exchange Act, securities should be classified into four categories: trading securities, held-to-maturities securities, equity investments in an affiliate and other securities. Equity and debt securities are classified as other securities.

Marketable equity and debt securities are stated at fair value with unrealized gains and losses, net of applicable income taxes, reported as a separate component of shareholders' equity. Gains and losses are credited or charged to income when realized, with cost determined by the weighted average method.

However, if the fair value falls below 50% of cost and if there is no prospect of recovery, the unrealized losses have to be charged to income.

(e)Inventories

Finished products, work in process and purchased merchandise are stated at cost determined (net realized value method) by the weighted average method. Raw materials are stated at cost determined (net realized value method) by the weighted average method. Supplies and containers are stated at the most recent purchase prices.

(f)Property, Plant and Equipment

Property, plant and equipment are stated at cost. Depreciation of property, plant and equipment are as follows:

Buildings	i Buildings acquired before March 31, 1998
	Declining-balance method based on the estimated useful lives of the
	respective assets same as determined by Japanese Income Tax Law
	ii Buildings acquired after April 1, 1998
	Straight-line method based on the estimated useful lives of the
	respective assets same as determined by Japanese Income Tax Law
Structures	Declining-balance method based on the estimated useful lives of the
	respective assets same as determined by Japanese Income Tax Law
Machinery	Straight-line method based on the estimated useful lives of the
	respective assets same as determined by Japanese Income Tax Law
Equipment	Declining-balance method based on the estimated useful lives of the
	respective assets same as determined by Japanese Income Tax Law

(g)Intangible Assets

Amortization of intangible assets is computed by the straight-line method. Computer software is recorded as intangible assets as per the Financial Instruments and Exchange Act in Japan.

(h)Accrued Severance Indemnities

In accordance with the Accounting Standards for Retirement Benefit accrued severance indemnities are provided based on the amount of projected benefit obligation reduced by pension plan assets at fair value at the end of the period.

Employees' retirement benefits, covering employees of the Company, are provided through unfunded lump-sum benefit plans and funded noncontributory pension plans. Under the plans, eligible employees are entitled, under most circumstances, to severance payments based on compensation at the time of severance and year of service.

Actuarial losses shall be amortized over five years beginning with the next year.

(i)Research and Development and Computer Software

Research and development expenditure is charged to income when incurred.

Expenditure relating to computer software developed for internal use is charged to income when incurred. When it contributes to the generation of income or to future cost savings, such expenditure is capitalized as an asset and is amortized using the straight-line method over its estimated useful life, namely, 5 years.

(j)Allowance for Doubtful Accounts

In accordance with the Accounting Standards for Financial Instruments, allowance for doubtful accounts is provided by actual bad debt expense ratio to normal receivables and by specific examination of collectability to bad debt.

(k)Consumption Tax

The consumption tax is imposed at the flat rate of 5% on the Company's sales to customers and purchases of goods and services. The consumption tax thus withheld on sales and paid on purchases by the Company is not included in the amounts of revenue and expense items.

Under the consumption tax law, the tax paid on purchases can generally be deducted from the tax withheld.

(l)Accrued Bonuses to Employees

As a general practice in Japan, bonuses are normally payable to employees in early summer and early winter covering the first and second half of the year, respectively. The Company records such accrued bonus liabilities as at March 31. Yet its subsidiary does not record such accrued bonuses liabilities.

(m)Income Taxes

Deferred tax assets and liabilities are determined based on the differences between financial statements and the tax bases of the assets and liabilities and are measured using the enacted tax rates and laws which will be in effect when the differences are expected to be settled.

(n)Per Share Information

The computation of basic net income per share is based on net income available to common share-holders and the weighted average number of shares of common stock outstanding during each period. The average number of shares used in the computation was 9,926 thousand and 10,178 thousand for the periods ended March 31, 2013 and 2012, respectively.

Cash dividends per share shown in the statements of income are the amounts applicable to the respective years.

(o)Standards Issued But Not Effective Yet

• Accounting Standard for Retirement Benefits and its Implementation Guidance

(1)Outline

These standards were revised from the viewpoint of improvements to financial reporting and

international convergence, with major emphasis on (i) how actuarial gains and losses and past service costs should be acounted for. (ii) how retirement obligations and current service costs should be determined and (iii) enhancement of disclosures.

(2)Application due date

These standards become effective for the fiscal year beginning on or after April 1, 2013 for items (i) and (iii), and April 1, 2014 for (ii), respectively.

(3)The effect from applying these standards

The effect of applying these standards is yet to be determined at the time of this reporting.

3.Financial Instrument

Financial instruments at March 31, 2013 and 2012 consisted of the following:

			mill	ions of yen		
				2013		
	Во	ok Value	F	air Value	Diff	erences
Cash and cash equivalents	¥	18,098	¥	18,098	¥	_
Notes and accounts receivable		7,862		7,862		-
Short-term investments and investments in securities		6,098		6,098		-
Long-term loans		1		1		0
Total assets	¥	32,059	¥	32,059	¥	0
Accounts payable	<u></u>	6,321		6,321		
Short-term bank loans		700		700		-
Total liabilities	¥	7,021	¥	7,021	¥	-
			mill	ions of yen		
	-			2012		
	Во	ok Value	F	air Value	Diff	erences
Cash and cash equivalents	¥	16,239	¥	16,239	¥	_
Notes and accounts receivable		7,858		7,858		-
Short-term investments and investments in securities		4,720		4,720		-
Long-term loans		168		145		(23)
Total assets	¥	28,985	¥	28,962	¥	(23)
Accounts payable	<u></u>	6,380		6,380		
Short-term bank loans		700		700		_
Total liabilities	¥	7,080	¥	7,080	¥	_
		thousa	nds of	U.S.dollars	(Note 1))
				2013	<u> </u>	
	Во	ok Value	F	air Value	Diff	erences
Cash and cash equivalents	\$	192,537	\$	192,537	\$	-
Notes and accounts receivable		83,643		83,643		-
Short-term investments and investments in securities		64,868		64,868		-
Long-term loans		13		12		0
Total assets	\$	341,061	\$	341,060	\$	0
Accounts payable	-	67,240	-	67,240		-
Short-term bank loans		7,447		7,447		-
Total liabilities	\$	74,687	\$	74,687	\$	

4. Short-term Investments and Investments in Securities

Short-term investment at March 31, 2013 and 2012 consisted of the following:

		Thousands of U.S.
Millions	of yen	dollars(Note 1)
2013	2012	2013
·		

Other securities:	
Bonds and debentures	
Time deposits	

¥	-	¥	-	\$ -
	3,520		4,720	37,447
¥	3,520	¥	4,720	\$ 37,447

The following is a summary of investments in securities at March 31, 2013 and 2012 respectively:

	Millions of yen								
	March 31, 2013								
	Other securities								
				Gross		Gross	Book Value		
			unrealized		unrealized		(Estimated		
		Cost		gains		losses		fair value)	
Equity securities	¥	1,803	¥	1,332	¥	(118)	¥	3,017	
Bonds and debentures	_	1,000	_	-		(145)		855	
Other		2,142		339		(255)		2,226	
	¥	4,945	¥	1,670	¥	(518)	¥	6,098	
Add: Securities without readily determinable	fair v	alue						1,914	
							¥	8,012	

				Millions of yen								
		March 31, 2012										
		Other securities										
		Gross Gross				Gross	Book Value					
		Cost	unrealized gains		unrealized losses		d (Estimate fair valu					
Equity securities	¥	1,730	¥	740	¥	(133)	¥	2,337				
Bonds and debentures		1,000		-		(253)		747				
Other		2,353		197		(371)		2,179				
	¥	5,083	¥	937	¥	(757)	¥	5,263				
Add: Securities without readily determinable fair value								1,915				
							¥	7,178				

		Thousands of U.S.dollars(Note 1)								
		March 31, 2013								
				Other	securit	ties				
	_	Cost	Gross Gross unrealized unrealized gains losses		unrealized unrealized		Book Va (Estimate fair valu			
Equity securities	\$	19,180	\$	14,168	\$	(1,254)	\$	32,095		
Debt securities		10,638		-		(1,543)		9,096		
Other		22,789		3,602		(2,714)		23,677		
	\$	52,608	\$	17,771	\$	(5,511)	\$	64,868		
Add: Securities without readily determina	able fair	value	·					20,366		
							\$	85,234		

5. Inventories

Inventories at March 31, 2013 and 2012 comprise the following:

		Millions of yen				
		2013 2012		2013		
Finished goods Work in process	¥	1,887 415	¥	1,760 442	\$	20,073 4,413
Raw materials and supplies	37	1,062	3.7	1,116		11,301
	¥	3,364	¥	3,318	\$	35,786

6. Short-term Bank Loans and Long-term Debt

The annual average interest rates applicable to short-term bank loans at March 31, 2013 is $0.67\ \%$

Short-term Bank Loans and Long-term debt at March 31, 2013 and 2012 consisted of the following respectively:

	Millions of yen					Thousands of U.S. dollars(Note 1)	
	2013			2012		2013	
Loans from banks:							
Unsecured loans, maturing in 2013	¥	(700)	¥	(700)	\$	(7,447)	
Total		(700)		(700)		(7,447)	
Less: current portion		(700)		(700)		(7,447)	
Long-term debt, less current portion	¥	_	¥	_	\$	_	

7. Allowance for retirement benefits

The following tables set forth the changes in benefit obligation, and plan assets of the Company at March 31, 2013 and 2012 respectively:

					Thou	sands of U.S.
	Millions of yen				dollars(Note 1	
	2013		2012			2013
Benefit obligation at end of years	¥	(1,218)	¥	(1,127)	\$	(12,959)
Fair value of plan assets at end of years		828		832		8,808
Benefit obligation in excess of plan assets		(390)		(295)		(4,152)
Unrecognized actuarial loss		98		43		1,043
Allowance for retirement benefits	¥	(292)	¥	(252)	\$	(3,109)

Benefit expenses of the Company included the following components for the year ended March 31, 2013 and 2012 respectively:

					Thous	ands of U.S.
	Millions of yen				dollars(Note 1)	
	2013		2012		2013	
Service cost	¥	66	¥	60	\$	701
Interest cost		20		20		218
Expected return on plan assets		(15)		(17)		(159)
Amortization: Actuarial losses		58		46		617
Benefit expenses	¥	130	¥	109	\$	1,378

Assumption used in the accounting for the defined benefit plans for the year ended March 31, 2013 and 2012 is as follows:

	2013	2012
Method of attributing benefit to periods of service	straight-line basis	straight-line basis
Discount rate	1.8%	1.8%
Long-term rate of return on fund assets	1.8%	1.9%
Amortization period for actuarial losses	5years	5years

8. Contingencies

The Group was contingently liable as guarantor of indebtedness of affiliates for $\S 353$ million (U.S.\$ 3,753thousand) and $\S 312$ million (U.S.\$ 3,324thousand) at March 31, 2013 and 2012 respectively.

9. Research and Development and Computer Software

Research and development expenditure charged to income was $\frac{1}{2}$ 864 million(U.S.\$9,191 thousand) and $\frac{1}{2}$ 897 million (U.S.\$9,546thousand) for the year ended March 31, 2013 and 2012, respectively.

Capitalized expenditure for the development of computer software was as follows:

	Millions of yen					dollars(Note 1)	
	2013		20	2012		2013	
Balance of beginning of year	¥	5	¥	9	\$	50	
Additions		9		-		91	
Amortization		(4)		(4)		(44)	
Balance at end of year	¥	9	¥	5	\$	96	

10. Income taxes

The Company is subject to several taxes based on income, which in the aggregate resulted in statutory tax rates of approximately 38.0% and 40.7% for the years ended March 31, 2013 and 2012. Foreign subsidiary is subject to income taxes of the country in which it operates.

The effective rate for the two years ended March 31, 2013 and 2012 differs from the Company's statutory tax rate for the following reasons:

	2013	2012
Statutory tax rate · · · · · · · · · · · · · · · · · · ·	38.0	40.7
Permanently nondeductible expenses · · · · · · · · · · · · · · · · · ·	0.7	1.9
Permanently nontaxable dividends received • • • • • • •	(0.7)	(1.6)
Per capital levy of residents tax • • • • • • • • • • • • • • • • • • •	0.6	1.4
Reserve for special depreciation • • • • • • • • • • • • • • • • • • •	(2.7)	(6.7)
Additional tax on retained earnings · · · · · · · ·	1.2	-
Adjustment on deferred tax assets due to change in income tax-rate	-	4.6
Effect due to consolidation • • • • • • • • • • • • • • • • • • •	0.1	0.0
Difference of tax rates of overseas subsidiary · · · · · ·	(1.0)	0.2
Valuation allowance · · · · · · · · · · · · · · · · · · ·	(0.1)	4.9
Other · · · · · · · · · · · · · · · · · · ·	(1.3)	(0.8)
Effective tax rate · · · · · · · · · · · · · · · · · · ·	34.8	44.6

The significant components of deferred tax assets and deferred tax liabilities at March 31, 2013 and 2012 are presented below:

					Thous	ands of U.S.
		Million	s of ye	n	dollars(Note 1)	
	2	013	2012			2013
Deferred tax assets:						
Accrued severance indemnities	¥	102	¥	88	\$	1,088
Accrued employee bonuses		104		102		1,107
Unrealized losses on inventories		14		15		147
Net unrealized holding losses on securities		321		557		3,417
Other		439		320		4,669
Gross deferred tax assets		980		1,082		10,429
Valuation allowance		(139)		(56)		(1,480)
Total deferred tax assets		841		1,026		8,949
Deferred tax liabilities:						
Net unrealized holding profits on securities		(595)		(274)		(6,331)
Reserve for special depreciation		-		(2)		-
Total deferred tax liabilities		(595)		(276)		(6,331)
Net deferred tax assets		246		749		2,618

11. Segment Information

Our Group consists of two geographic segments, namely, Japan and Indonesia, each comprising manufacturing and selling functions. Each reported segment majors in the anionic surfactant, together with other sundry items.

Matsumoto Yushi-Seiyaku Co., Ltd. For Japan segment, and P.T. Matsumoto Yushi Indonesia for Indonesian segment, respectively, functions as an independent business entity developing comprehensive strategies and promoting business operations.

The reported segments are individually accounted for, with separate financial data available, and are subject to periodical scrutiny by the Board of Directors for performance evaluation and resources assignment.

(1) Segment information
Segment information for the years ended March 31, 2013 and 2012 consisted of the following respectively:

	Millions of yen 2013					
	Japan	Indonesia	Total segments			
Sales External customers	¥ 26,619	¥ 665	¥ 27,284			
Inter-segment	189 V 26,000	38	227 N 27.511			
Total sales	¥ 26,808	¥ 703	¥ 27,511			
Segment income Operating assets	2,271 46,188	<u>63</u> 589	2,334 46,777			
Operating assets Operating liabilities	8,646	182	8,829			
Other	0,040		0,027			
Depreciation	¥ 701	¥ 4	¥ 705			
Capital expenditure	470	10	480			
		Millions of yen 2012				
Sales	Japan	Indonesia	Total segments			
External customers	¥ 26,446	¥ 592	¥ 27,038			
Inter-segment	254	51	305			
Total sales	¥ 26,700	¥ 643	¥ 27,343			
Segment income	1,298	47	1,345			
Operating assets	45,707	481	46,188			
Operating liabilities Other	8,033	180	8,213			
Depreciation	¥ 780	¥ 10	¥ 790			
Capital expenditure	299	4	303			
	Thousands of U.S.dollars 2013					
Sales	Japan	Indonesia	Total segments			
External customers	\$ 283,181	\$ 7,078	\$ 290,259			
Inter-segment	2,007	406	2,413			
Total sales	\$ 285,188	\$ 7,484	\$ 292,672			
Segment income	24,162	667	24,829			
Operating assets	491,361	6,270	497,632			
Operating liabilities	91,984	1,938	93,922			
Other	¢ 7.461	Ф 42	¢ 7.502			
Depreciation Capital expenditure	\$ 7,461 5,000	\$ 42 101	\$ 7,503 5,101			
(2) Adjustments and eliminations						
			Thousands of U.S.			
Reconciliation of sales	Million	ns of yen	dollars(Note 1)			
	2013	2012	2013			
Segment sales	¥ 27,511	¥ 27,343	\$ 292,672			
Inter-segment transactions (elimination)	(227)	(305)	(2,413)			
Group sales	¥ 27,284	¥ 27,038	\$ 290,259			
			Thousands of U.S.			
D '11' 4' 6'						
Reconciliation of income	Million 2013	ns of yen 2012	dollars(Note 1)			

Segment income Inter-segment transactions (elimination) Adjustment of inventory Group income	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
Reconciliation of assets	Millions of yen Thousands of U.S. dollars(Note 1) 2013 2012
Segment operating assets Inter-segment transactions (elimination) Adjustment of inventory Other adjustments Group operating assets	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
Reconciliation of liabilities	Millions of yen Thousands of U.S. dollars(Note 1) 2013 2012 2013 2013
Segment operating liabilities Inter-segment transactions (elimination) Group operating liabilities (3) Related information	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
	Thousands of U.S.
Products and Services information Sales to external customers	$\frac{\text{Millions of yen}}{2013} \frac{\text{Millions of yen}}{2012} \frac{\text{dollars(Note 1)}}{2013}$
Surfactant Other Total	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
Geographic information Sales to external customers	Millions of yen 2013 Millions of yen 2012 Thousands of U.S. dollars(Note 1)
Japan Asia Other Total	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$
Main customers information Sales	
Nippon Quaker Chemical,Ltd. Marubeni Chemix Corporation	¥ 4,261 ¥ 4,552 \$ 45,327 3,590 3,570 38,191

12. Related Party Transactions

Principal transactions between the Company and its affiliate for the years ended March 31, 2013 and 2012 are summarized as follows:

,					Tho	usands of	
	Millions of yen					U.S.dollars	
	2013		2012		2013		
Sales(Nippon Quaker Chemical,Ltd.)	¥	4,261	¥	4,552	\$	45,327	
Purchase(Nippon Quaker Chemical,Ltd.)		1,733		1,791		18,439	

13. Subsidiaries

The Company's subsidiaries are as follows:

Ownership

Name	Interest	Country of Incorporation
P.T.Matsumoto-Yushi Indonesia	49%	Indonesia

14. Subsequent Event

The following appropriations of the Company's retained earnings in respect of the year ended March 31, 2013 were proposed by the Board of Directors and approved by the shareholders at the annual general meeting held on June 27, 2013:

	Millions of			
Appropriations	yen	U.S.dollars		
Cash dividends (¥60.0per share)	¥ 550	\$ 5,851		

15. Net income Per Share

				Tho	usands of					
	Millions of yen				U.S dollars					
	2013		2013		2013 20		2013 2012		2013	
Net income	¥ 1	,602 ¥	626	\$	17,042					
Net income available to common shareholders	1	,602	626		17,042					
	Ti									
	2013		2012							
The weighted average number of shares of common stock outstanding	Ģ	9,926	10,178							
	yen				S.dollars					
	2013		2012		2013					
Net income per share	¥ 16	51.39 ¥	61.52	\$	1.717					

16. Asset Retirement Obligations

Asset retirement obligations for the year ended March 31, 2013 and 2012 consisted of the following respectively:

	Millions of yen 2013		Millions of yen 2012		dollars(Note 1)	
Balance at beginning of year	¥	95	¥	92	\$	1,006
Payments for purchase of property, plant and equipment		1		1		5
Interest cost		2		2		18
Balance at end of year	¥	97	¥	95	\$	1,030